Caregiver's Guide to Engaging **Support Workers**

Bill 148 - Implications for Families

Presented by

Lutheran Community Care Centre

February 8, 2018



Cheryl W. Pooran 416-860-7572 cwpooran@pooranlaw.com

1500 Don Mills Road, Suite 400, Toronto, Ontario M3B 3K4 | fax: 416-860-7577 | www.pooranlaw.com

Agenda

- 1. Employment Law 101
- 2. Bill 148
 - · Why is this happening?
- · What does it mean?
- 3. Application to Families
- 4. Informed Choices and Best Practices for implementation
 - · Option 1 Independent Contractors
 - Option 2 Employment Relationships
 - · Option 3 Temp Agency Workers
- Option 4 Novel Care Arrangements
- 5. When and Where to Get Help



Employment Law 101

- 1. Common law
 - · Court decisions or "precedents"
 - Foundation for tests of employee vs. "self-employed" independent contractor
- Contract
 - Restricted by "common law"
 - Provides opportunity to opt out of certain aspects of common law
- 3. Employment Standards Act, 2000 (and Bill 148)

 - Minimum requirements imposed by legislature
 Restrict/limit contracts and common law but can't "opt out" of ESA
 - Applies to Employees, however, broad scope and application due to mandate
- Applies to Emproyees...

 Covers:

 Minimum wage, public holidays, vacation, overtime, hours of work, feaves of absence etc.

 Exemptions from certain requirements apply for live-in support workers

 Generally applies to all employees (regardless of whether part time, full time, occasion etc.)

 Generally applies to all employers (regardless of corporate status, number of employees, business of the composition of the compositio



WHY BILL 148

- Changing workplaces review 2015-2017
- · Vulnerable workers
 - Part-time, casual, temporary, season workers
 - · No job protection/perilous employment
 - Often denied employment standards rights
- · Objective to create "good, full-time jobs"
- Willing to impose penalties to encourage movement away from practices that make workers vulnerable



inclusive seculari

Bill 148 - Key Changes and Dates

Amendment

Employee MisclassificationCritical Illness LeaveMinimum Wage

Method of Payment
 Temporary Help Agency Amendments
 Paid Vacation

Public Holiday Pay
 Record Keeping
 Personal Emergency Leave
 Leaves of Absence
 Equal Pay for Equal Work (incl. THA)

SchedulingRight to Request Changes

In force

November 27, 2017 December 3, 2017 January 1, 2018 (\$14.00) January 1, 2019 (\$15.00) January 1, 2018 January 1, 2018 January 1, 2018 January 1, 2018

January 1, 2018 January 1, 2018 January 1, 2018 April 1, 2018 January 1, 2019 January 1, 2019

::::pooranlaw

inclurive results

New Prohibition on Mischaracterizing Workers (Effective Newspace 27, 2017)

- Mischaracterization of a worker who is actually an employee as a non-employee now an offence.
- Families characterizing workers as "self-employed" or "independent contractors" at risk if worker doesn't meet the "test"
- · Burden of proof on the "employer"
- · Fines and penalties
- · Increased focus, public awareness and scrutiny
- Sadly claims already being made by workers against families



inclurive rezult

Law	
New Prohibition on Misclassifying Employees	Offence to treat a worker as an independent contractor or volunteer when they are actually employee. Burden of proof on "Employer"
Minimum Wage	\$14/hr 01/01/18 \$15/hr 01/01/19
Vacation/ Vacation Pay	After 5 years* 3 weeks/6%
Public Holiday Pay	Total of regular wages earned in last pay period divided by number of days worked in that period Pay period is whatever you have established If no regular wages due to PEL or vacation, then look at pay period preceding
Personal Emergency Leave	2 days paid, 8 days unpaid per employee per calendar year No sick notes may be required Pay based on lost Wages Available for: Available for: uncent matter related to close family member

Scheduling (Effective Jan. 1, 2019)

3 Hour Rule

3 hours at $\underline{\text{regular}}$ wage when regularly scheduled for more than 3 hours but sent home after less than 3 hours;

- Requesting Scheduling and Location Changes

 Right to request, discuss and written reasons
 - Freedom from retaliation

Right to Refuse Shifts

Right to refuse a shift or a request to be on-call when request is made with less than 4 days (96 hours) notice

Cancellation Pay

Minimum 3 hours at regular rate if shift cancelled on less than 48 hours notice (except where unavailable due to factors beyond employers control)

Minimum 3 hours on-call pay for every on-call period of up to 24 hours.



inclurive results

Leaves of Absence

Leave		Previously	
Pregnancy leave (still-birth or miscarriage)	12 weeks	6 weeks	
Parental	61-63 weeks	35-37 weeks	
Family Caregiver	No change	8 weeks	
Family Medical	28 weeks	8 weeks	
Critical Illness	17 weeks for adults 37 weeks for children	"Critically III Childcare leave" - 37 weeks	
Reservist	No change	No limit	
Organ Donor	No change	13 weeks	
Child death leave	104 weeks Death of child for any cause	"Crime related child death leave" - 104 weeks	
Crime-Related Child Disappearance Leave	104 weeks	52 weeks	
Sexual and Domestic Violence Leave	5 days paid, 5 unpaid days + 13 weeks unpaid	No separate leave available for these grounds	
	Provisions related to evidence, eligibility, disclosures, & mandatory confidentiality mechanisms (recommend policy)	9	

Other Changes with Limited Application to Families Equal Pay for Equal Work (Effective April 1, 2018) Prohibition on distinctions based on status (FT v PT / casual / temp) where employees perform the same work Numerous permissible distinctions (seniority, quality/quantity of work, "any other reason") Right to review and reasons Temporary Help Agencies (Effective Jan. 2018) · New notice requirements (1 week) New information and documentation entitlements (from "client" and THA) New record keeping obligations (on "client" and THA) Equal Pay (effective Jan. 1, 2018) Record Keeping Obligations (Effective Jan. 2018) Simulated Work Exemption Eliminated (Effective Jan. 2019) On-the-job training Exemption Eliminated ((Effective Jan. 2018) ::::pooranlaw

Application to Families

1. How does this apply to Families?

- Families engaging workers subject to same laws as businesses and regular
- · If the worker is an employee as opposed to a true independent contractor

2. Why is this issue important now?

- Continuous
- Increased individualized funding
- Publicized and politicized issue
- New offence and increased enforcement

3. When does this issue come up?

- Audit
- Claim



When Are Families "Employers"?

Independent Contractor vs. Employee?

- 1. Intent of the parties
- 2. Four Factor Test
 - Control
 - Ownership of Tools
 - Risk of Loss
 - · Chance of Profit
- 3. Other Practical Factors for Families
 - Duration
 - Dependency/Exclusivity
- 4. List of factors that relate specifically to families

At the end of the day, if it walks like a duck and quacks like a duck its probably a duck!



What are the risks?

Depends on "forum"

- 1. Revenue Canada
 - Employment Insurance Premiums
 Canada Pension Plan premiums

 - Income Tax Interest, Fines or Penalties

- Ministry of Labour (ESA)
 Minimum wage, vacation, public holiday pay
 - Termination pay
 - Interest, fines and penalties

3. WSIB

- Unpaid premiums
- Civil Liability
 Wrongful dismissal damages
 - Damages for personal injury (of worker or 3rd party)



13

Now What? Informed Choices

Options:

- 1. Independent Contractor
- 2. Employee
- 3. Staffing Agency
- 4. Novel Models of Support

::::pooranlaw

Option 1 - Independent Contractor

Status Implications for Caregivers

- No Income Tax, CPP, or El deductions or reporting obligations
- Independent contractor required to be reporting their earnings
- No restrictions or obligations as to Paid Holidays, Vacations, Hours of Work, Overtime etc.
- No employment law reasonable notice of termination requirements (but beware the dependent contractor)
- No WSIB
- No OHSA
- No Human Rights

:::pooranlaw

Option 1 - Independent Contractor

Recommendations for Caregivers

- Vulnerable sector screening, reference check
- Contractor agreement properly reflects the relationship
- Include insurance requirements (especially around driving) and consider requiring WSIB Independent Operators Insurance
- Include expectations and obligations for worker to deduct/remit and report
- Include factors favouring contractor relationship (control, resources, work for others etc.)
- Address termination
- If your relationship changes over time (ex. hours increase/worker takes on more characteristics of an employee) change your arrangement
- Require invoices (not timesheets)
- Keep records



16

Option 2 - Employment Relationships

Status Implications for Caregivers

- Must ensure valid SIN
- Must deduct and remit Income Tax, CPP, EI, file T1, T4, T4A and provide ROEs on termination
- Must comply with ESA

 - Provide ESA poster

 Provide Paid Holidays, Vacations, comply with hours of work and overtime requirements (plus new obligations under Bill 148) subject to exemptions for certain workers Record Keeping
- Must provide notice of termination (statutory and common law in the absence of a contractual restriction)
- Purchase WSIB (unless exempt)
- Meet OHSA requirements (mandatory training, workplace harassment and violence policies and training)
- Meet Human Rights requirements (note exemptions for caregivers)



17

Option 2 - Employment Relationships

Recommendations for Caregivers

- Vulnerable sector screening
- Written agreement to limit liability on termination and clearly communicate expectations
- Know your obligations under the ESA (vacation, public holiday pay, overtime etc.)
- Consider exemptions (Residential Care Worker and Domestic Worker)
- Register with WSIB if appropriate (or obtain alternative insurance/ensure adequate vehicle insurance)
- Register for a business payroll number
- Deduct, remit, report (consider Ceridian and ADP, and smaller support orgs, many small family run organizations helping other families for this type of work)
- Keep records



Option 3 - Agency Workers

Status Implications:

- Temporary help agencies legislation
- Responsibilities as a client
- Exposure

Recommendations:

- · Reputable agency
- Ensure agency treats workers as employees
- Require WSIB
- Appropriate agreement with warranties/indemnity for non-compliance
- Keep records (hours per day, days per week)
- Notice requirements
- Equal pay requirements
- Insurance



Option 4 – Novel Care Relationships

Examples

- Homesharing
- Microboards

Recommendations

- Homeshare
 - Careful paying fees to homesharer Careful when mixing roles
- Microboards
 - May change exemptions under ESA and WSIB Board member personal liability
- Generally

 - Employment law is for the protection of workers

 If it looks like a duck and quacks like a duck, it's a duck, even if you call it a goose



20

19

When to Get Help...

- If you aren't sure of status or obligations (ounce of prevention)
- If you need assistance understanding a contract;
- In the event of an injury or accident;
- In the event that a worker asks for accommodation of some kind (ex. in the event of pregnancy, disability, religious holidays, etc.);
- In the event that the worker asks you about or makes demands related to their work and you aren't sure how to respond (leaves of absence, vacation, public holiday pay etc.);
- In the event that you would like to terminate the relationship with the worker (another ounce of prevention)
- Your worker files a complaint or indicates they are considering doing so;
- In the event that you are contacted by a government agency (HRSDC, Revenue Canada, Human Rights Tribunal, Ministry of Labour, WSIB,



-			
•			
•			
•			
•			
-			
-			

What is the Government's Role?

- 1. Individualized Funding ↑
- 2. Insufficient to meet legal obligations
- 3. Risk of crisis ↑
- 4. Pressure = New Funding
- 5. How to get involved:
 - Family Alliance Ontario
 Oasis Ontario

 - Community Living Ontario MPPs

 - 5. <u>Dr. Helena Jaczek (Minister of Community and Social Services)</u>

:::pooranlaw

22

Resources – Government of Canada

- Employee or Self-Employed Guide
- <u>Determining the Employee/Employer Relationship</u>
- Recruiting and Hiring Workers in Canada
- <u>T-4 Information for Employers</u>
- T-4A Information for Payers (including of self-employed commissions)
- Issuing a Record of Employment on Termination or **Interruption of Earnings**
- Payroll Deductions Online Calculator Tool

23

Resources – Ministry of Labour ESA Compliance

- Fact Sheet Difference between an Employee and an **Independent Contractor**
- ESA Poster
- What Businesses Need to Know
- ESA Online Compliance Tools
- Online Mandatory Training
- Domestic Workers
- Special Rules for Residential Care Workers (Live-in)

Resources – WSIB

- Protecting Domestic Workers
- Domestic Worker Policy
- Domestic Services Policy
- Independent Operators

25

Resources – PooranLaw

Free Resources for Families and Service **Providers in the DS Sector From PooranLaw**

- PooranLaw Webinar Series and Newsletter
- Visit www.pooranlaw.com to see all upcoming webinars, registration link included
- PooranLaw ESA Compliance Tool
 Released today our ESA Compliance Tool for the DS Sector
 Will help you determine what your obligations
 PooranLaw ESA Compliance Tool
- Inspiring Possibilities Planning Guide
 Free E-book by PooranLaw in collaboration with CLO
 http://planinspiringpossibilities.com/

QUESTIONS



pooranlaw

DISCLAIMER

The information provided in this presentation is not legal advice and does not create a solicitor-client relationship. PooranLaw Professional Corporation provides such information for general information purposes only. While we attempt to convey current and accurate information, we make no representations or warranties of any kind, express or implied, about the completeness, currency, accuracy, reliability, suitability or availability of the information. Any reliance you place on such information is therefore strictly at your own risk.



urive rerultr

28